



Request for Proposal:

Hybrid Operating Room (OR) CM 15.17 and OR Renovation Upgrade CM 16.06

Construction

Management at Risk

March 27, 2017













March 27, 2017

Tom Moenich Project Manager The Metrohealth System 2500 Metrohealth Dr. Cleveland, OH 44109

RE: Hybrid OR (CM 15.17) and OR Renovation/Upgrade (CM 16.06)

Dear Mr. Moenich,

It is with a great deal of enthusiasm that I offer our team's response to provide Construction Manager at Risk services for the Hybrid OR and OR Renovation/Upgrade project. We believe our response thoroughly addresses all of the points in the RFP with special emphasis on our highly-qualified preconstruction and construction professionals who will be supporting this important program.

Both Luke Dautovic our Project Manager and Danny Kovach our Project Superintendent have demonstrated successful project experience with Metrohealth having completed a number of projects on the main campus. Danny is **familiar with the Critical Care Pavilion (CCP) building** just having served as Project Superintendent on the CCP Expansion project. His knowledge of the building and his familiarity with the OR management staff brings benefit to the construction phase in an environment that is critical to hospital operations and patient comfort and safety.

Regency and its associate Next Generation are a **100% FBE/MBE Team**. Our bid packaging plan is structured so that the OR #1-19 scope of work has 55% CBE participation and the OR #20 has 38% CBE participation for a combined CBE participation of 48%.

Our preconstruction procurement schedule identifies procurement difficulties and how we plan to address those. We have also met with Stryker, Unistrut and other key trade subcontractors and have developed a plan that shows how we are able to turn around **two OR spaces in 16 days**.

We look forward to working with Metrohealth on this important project and further discussing our RFP response in our interview. Please contact me at 216-529-1188, ext. 231 if you have any questions.

Sincerely,

Tari S. Rivera President

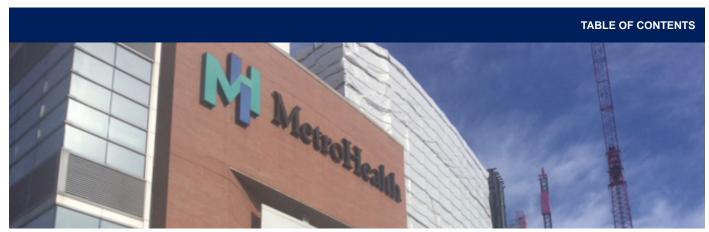
14600 Detroit Avenue, Suite 1495 I Lakewood, Ohio 44107

P 216-529-1188 I F 216-529-0777 I w regencycsi.com



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SECTION 1: Fee Proposal



SECTION 2: Proposed Services for Preconstruction Phase



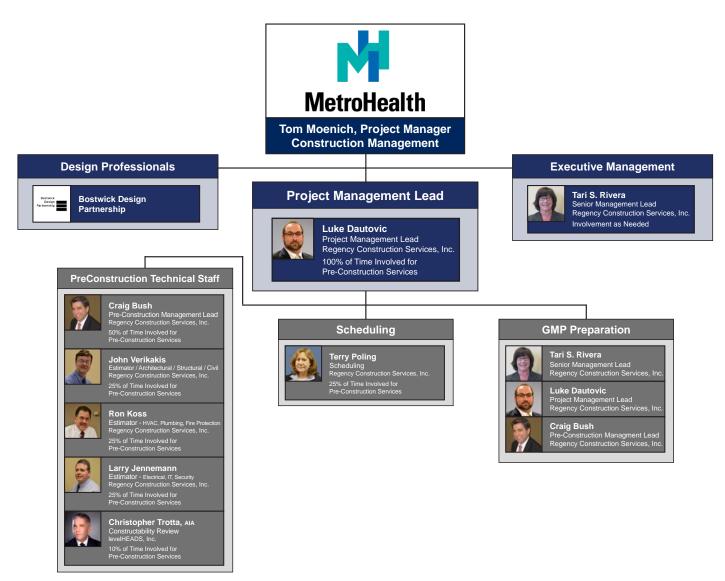




Tab Two Proposed Services for Preconstruction Phase

The graphic below identifies Regency's Pre-Construction Organizational Structure. Each Regency team member is identified with their assignments on the project as well as the estimated percentage of time each individual will be involved during Pre-Construction. The Organizational Structure also identifies the lines of authority and communication between our team members and MetroHealth.

The MetroHealth System
Hybrid Operating Room (OR) CM 15.17
and/or Renovation Upgrade (OR) CM 16.06
Regency's Pre-Construction Organization Structure









The following is a detailed list of all Preconstruction Services that Regency will provide to the Owner and Architect/Engineer (A/E) on this Project:

- · Schedule, Phasing and Logistics Plan Development
- Document Reviews
- Design Budgets / Estimates
- Value (Planning) Engineering
- Equipment Review and Coordination of Direct Owner Contracts
- Cash Flow Analysis
- · Scoping of Bid Packages and Work Categories
- Subcontractor/Vendor Solicitation and Prequalification
- Construction Staging and Site Management Planning

Schedule, Phasing and Logistics Plan Development

Immediately following our selection, we will chair an organizational meeting with all key program stakeholders on the MetroHealth OR Renovations project team where we will:

- Identify and document the roles and responsibilities of each team member
- Identify each partners goals and expectations for the project
- Establish lines of communication on the chain of command
- Shortly after the conclusion of the meeting, a master schedule will be produced to be used as the starting point of the project.

Once the master schedule is produced, it will be updated on a monthly basis, or more frequently if required by the project activity. This master schedule will include these and other activities as suggested by the team members:

- Design stage activities including owner review periods
- Production of estimates, constructability review and value engineering sessions
- Key meetings with user groups
- Deliverables with specific due dates from all project team members
- Major decision making milestones
- Permit Procurements
- Design Intent Narrative and GMP submission and review meetings
- · Pre-qualification of subcontractors
- Bidding time frame for specific bid packages and bid opening dates
- Subcontractor scope reviews
- A broad representation of the construction including

initial phasing requirements.

- A more detailed construction progress schedule is developed during the GMP and Construction Document Stage.
- · Submittal tracking
- Long lead item procurement and deliverables
- Building component construction and installation
- · Cash flow projections
- Labor reporting and projections
- Change Order Impact
- Owner equipment procurement and installation
- Owner move-in
- Final occupation

With the information gained in the RFP as well as on the site walk thru, we have prepared a Baseline schedule that provides preconstruction and construction Milestone start dates that align with the dates provided in the RFP. The baseline schedule included in Tab Nine of this proposal also provides our preliminary phasing plan of how the work will flow along with the durations which will be further developed as the design is solidified.

Phasing and Logistics Plan Development:

The project site has its own unique dynamics and characteristics that must be taken into consideration when preparing the site logistics and phasing plan for construction. The MetroHealth OR facility will be fully occupied during construction and the safety and wellbeing of the patients, staff and visitors who come the site each day is our number one priority. The construction process will bring change to the daily operations within the building as well as pedestrian flow. Regency Construction Services, Inc. will assist in providing timely information early on as the design progresses that will allow MetroHealth to communicate to the staff and patients as to the changes in pedestrian









flow and access in the facility. We will also be preparing a detailed phasing plan to coordinate the timing of interior construction activities to ensure they are properly coordinated with the occupied spaces along with MetroHealth's Interim Life Safety Guidelines.

Prior to commencement of construction we will convene a meeting with MetroHealth and the Design Team to discuss our plan to prepare the site for construction; our approach to segregating the flow of construction access from the patient, staff and visitors at the site each day, how we will control dust and ensure infectious control compliance during construction and how we will keep MetroHealth informed throughout the process.

Document Review

Conducting regular Design/Preconstruction Services review meetings can be one of the most important events that occur throughout the project. Open and substantive communication lends itself to the sharing of ideas, clarification of uncertain or unclear points or information provides opportunities to explore alternate methods of achieving tasks, and to respond to possible change requests in the design. Meeting minutes should be issued by the design team to memorialize the discussions to be used at future meetings or to simply recap a point of discussion. With all team members participating in these discussions the knowledge gained regarding how things were determined are carried forward into construction should clarification be needed.

During preconstruction Regency utilizes an excel based RFI tracking log. This log can be set up to track open and closed RFI's and assembled in a format that is agreed upon by the team. The logs are typically set up to include the date of the RFI, issue or question, who it was asked by, a description of the question or issue, a responsibility code of which team member is to address the item, the date that the item needs addressed by, once answered, the answer, the date of which it was answered and also a status column identifying if the item is open or closed. The excel document can be filtered to show the open items, or by responsibility to identify a summary of items that need addressed. The RFI log is reviewed at each preconstruction meeting as a team so that critical items can be addressed in order to keep the project on schedule.

At the prescribed points of the document development,

our team will conduct a review of the drawings and corresponding specifications for the "build-ability", interdepartmental coordination, clarity, overall completeness and general housekeeping items that could contribute to incomplete or inaccurate bid results. This process on average takes one and a half hours to thoroughly review each sheet and to refer to the related specifications. The process is usually performed in concert with the production of the design development estimate. It is at this stage of design where most, if not all, systems have been developed, all structural and interior details are known and developed. Information and findings generated by this process are forwarded to the design team for review and incorporation where applicable. The intent of this review is to help the design team prepare the most complete and accurate documents possible prior to bidding the Work. Complete and clear documentation results in more complete and accurate bids. Our team then uses those documents to prepare our comprehensive bid packages.

Beginning with our first estimate, we formulate a list of buyout materials for the project and include recommendations on materials to "watch out" for that may be advisable to pre-purchase to avoid impacting the overall scheduled completion of the project. In general terms, we include identifying products that may need to be pre-purchased simply to avoid the busy time were numerous buyers are attempting to procure the same products such as MEP equipment and other volatile markets that we keep under close watch. As we would identify materials which would be an impact to the schedule, we would keep the project team informed of items which may need to be expedited or offer suggestions of alternative materials that may be the basis of a schedule or cost savings/alternate in the bidding process.

Our estimators constantly engage the subcontracting market to review and cross-check our numbers. Together with the added experience of Regency's general contracting division, we are purchasers of materials which keep us on the cutting edge of market pricing for a wide array of products. While other CMR firms contact outside vendors for material pricing, our vendor/suppliers know that we will be purchasing items from them on this and other projects, therefore, our costs are in line with the current competitive market pricing.







During each estimate stage we contact vendors/ suppliers/subcontractors in the market and procure actual costs as needed, along with important details such as production, lead and delivery times for the products included in the MetroHealth OR project. Using this knowledge of the current market place, we can alert MetroHealth and the design team to any particular trends in the market where we might expect to see a price spike or reduction. This information can be used to possibly orchestrate a pre-purchase of major items for the project to avoid market fluctuations, if needed.

Design Budget/Estimates

Our team recognizes that accurate estimates are critical to the planning and decision-making process and that proper cost control is a continual process extending over the entire duration of the project. Our team has a track record of accuracy as reflected in our record of being within 2% of the budget on over \$600 million of work.

In addition to our CM, Design/Build and Owner Agent Services, Regency is a general contractor; a role which enhances our knowledge of the local subcontracting market, current construction costs, real labor capacities/capabilities of the industry, and the projects manpower requirements needed to get the job done.

As the project progresses through each stage of design and information from the designer's increases in detail, our estimates and cost information correspondingly increase in detail and accuracy. The estimates and drawings are reconciled at each stage to determine what might be missing from the documents and based on our construction knowledge we fill in some of the missing components to bridge the gaps in design. We inform the design team of our assumptions and work with them to determine the complete scope of the project as we enter the bidding and construction stage.

Our management of the budget begins with a through explanation of the budget in the Kick-Off meeting. It is at this meeting where an understanding of how the budget was established, who established it, what's included in it and identification of contingencies and allowances are conveyed to the project team.

Also in the Kick-off meeting we will work with MetroHealth and the design team to establish the estimating format and guidelines to be used when developing documents. Having an aligned approach to document development permits a line by line review of quantities and pricing units. Regency utilizes an excel based format for our estimates which provide the flexibility to adjust formats as desired by the Owner.

Once our initial estimate of Work is complete, we meet with the project team to reconcile any differences. If a GMP is required prior to final completion of the documents, a comprehensive "Design Intent Statement" will be written by the design team outlining the items not yet incorporated in the design. This statement includes details that allow us to budget for these items in the GMP. A typical Design Intent Statement includes such items as; locations of incomplete items, quantities, material types, verbal narratives and etc.... Additionally, we will follow the development of the design to ensure the items included in the Design Intent Statement are incorporated precisely as written to ensure owner expectations are met.

Regency encourages and promotes the estimating reconciliation process with the design team. These reconciliation meetings provide an opportunity to exchange critical information regarding differences in numbers and assumptions made and focus the end products towards accurate and compatible results.









Value (Planning) Engineering

Simultaneously with the cost estimates, we will produce a constructability review on the documents. This review is discussed with the project team to ensure that the project is being designed and can be built as intended; and to ensure that the project teams' expectations on scope, cost and materials are aligned. In the event that project expectations are moving off center with the established budget we will offer value engineering suggestions on how to re-align the project to the budget. When it comes to value engineering, Regency's experience as a Construction Manager and a General Contractor gives us a unique edge over many of our competitors. We know the latest, high quality trends in cost effecting building materials and installation techniques that can assist the team in maintaining design expectations with reducing cost when necessary.

Equipment Review and Coordination of Direct Owner Contracts

Having extensive healthcare experience, Regency is accustom to working with the Owners and their representatives in reviewing the Owner Furnished Equipment and installation costs and including them in the overall budget estimates. In addition to the costs we work with the Owner Equipment Suppliers and Manufactures in order to make sure the appropriate tie in ports, materials, etc. are included in the costs as well as the schedule and sequencing. If required, we can assist the Owner and/or their representative in receiving bids and procuring purchase orders for long lead items during Preconstruction. As these items are identified early in preconstruction, we can assist MetroHealth with obtaining the correct information in order for MetroHealth to issue a purchase order, or work to have an early GMP if the CMR needs to issue a purchase order.

Cash Flow Analysis

Once the baseline schedule is established, it will be cost and resource loaded. The schedules will incorporate the design costs, costs of work, equipment costs, IT and communications components as well as Owner equipment. At each stage of the design, as the estimates are updated, the schedule and cash flow analysis will also be updated based on the current information. Regency Construction is a member of the team assisting MetroHealth through the development of the Hospital First Transformation program. Over the past nearly

PROPOSED SERVICES FOR PRECONSTRUCTION PHASE

twenty four months, our team has been intimately involved in all aspects of the planning process including the development of detailed statements of probable construction costs (multiple iterations and plans); as well as the overall program schedules and projections of work in place dollars (cash flow projections). The cash flow projections are updated based on reviewed statements of probable construction as well as actual dollars spent on the overall program.











Scoping of Bid Packages and Work Categories

The bid packaging process is much more than separating discrete elements of Work into well-defined and coordinated packages for the purpose of bidding. A well thought-out packaging plan sets the tempo for the project; encourages a broader cross section of bidders; can enhance project controls; expands competition which produces competitive results; and provides more opportunities to Community Business Enterprises (CBE) firms to be fully engaged in the project.

Preparing the scopes of each bid package is a deliberate and thoughtful process to ensure all of the intended scope is included and the information is clear and concise with no duplications or gaps in coverage. The number of bid packages must also be manageable. Too many packages makes the administration process cumbersome, time consuming and costly. Too few packages sometimes lead to the loss of control, by the CM, on critical components of the Work; reduces competition; and closes out many firms who cannot bond larger packages. With Regency's Preconstruction manager, Craig Bush being involved in the project from the beginning, working with Luke Dautovic and Dan Kovach and the estimators through each design stage, Craig also then assists with the development of the GMP and assembling the bid scopes of work. By gaining the wealth of knowledge as well as the intricate details of the project scope, through design, Craig is able to ensure the project scopes are coordinated and scope gap is minimalized in assigning project scope to the appropriate subcontractors.

Subcontractor/Vendor Solicitation and Prequalification

Regency believes that a well-developed subcontracting strategy and follow through on that strategy creates a subcontracting plan that yields positive results for both the CMR and MetroHealth through robust competition and interest in the project.

We begin our subcontracting plan by developing specific pre-qualification criteria for the subcontracting candidates. We carefully select our subcontractors based not only on the criteria shown in our pre-qualification form, but also based on intrinsic factors such as craftsmanship, safety, ability and reputation of cooperating with other trades, their ability to offer creative and collaborative solutions to project challenges and their

attention to detail in the quality of their work, and their commitment to diversity.

While the finalization of the potential bidders list is submitted to the design team and MetroHealth for approval just prior to going out for bid, Regency begins to develop project interest and assembly of the potential bidders to prequalify as early as the Schematic Design Stage. At this stage, the overall project scope is defined such that we can start to finalize the scopes of work and bid packaging plan. At this early stage we are calling potential subcontractors who Regency has working relations with and will also welcome input from the design team and MetroHealth on potential bidders that they have worked with in the past. With this input, Regency can work to ensure that appropriate bid coverage is received for each bid package.

Our prequalification process is designed to find the most qualified contractors while simultaneously weeding out those who have a less than desirable track record. We thoroughly review each response to our prequalification forms and conduct through background searches on each firm including such items as OSHA History, EMR Ratings, Claims and Lien histories, financial health and other items in their work history to include call backs to address workmanship issues, performance or installation problems. We conduct interviews with each of the potential subcontractors to ensure their capabilities are consistent with the project scope and that the timing of the project fits their schedule.

Construction Staging and Site Management Planning

Our team prepares a detailed construction staging and site management plan taking into consideration existing traffic patterns, owner usage times, pedestrian flow and compares then to points for construction access points, staging and lay down areas. The plan is developed during the final stages of the preconstruction process with MetroHealth staff, but instituted and enforced during the construction stage. Our plan seeks to minimize the impact of the construction process on the existing MetroHealth operations. As a component of our plan, our team prepares a construction survey, i.e. a written and photographic record of the current site and surrounding conditions, including all public access streets to document any pre-existing conditions prior to the start of construction. This construction survey provides a valuable tool to our clients and contractors in the event where damage is reported.







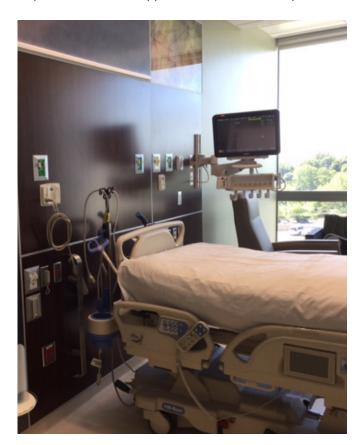
Pre-Construction Issues for this project

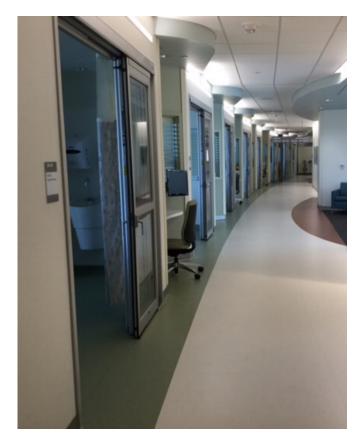
Please refer to Tab Three for critical Pre-Construction issues for this Project.

Procedures, Objectives and Personnel - Pre-Construction

Regency is one of the few construction firms that maintain full time in-house professionals who provide estimating, scheduling, constructability review, value engineering and building assessment services. Our estimating staff alone brings over 150 collective years of construction background to the estimating process. In addition to providing support to all of Regency's projects, these services are often requested by design firms and Owners as support on their projects.

The success and approach to providing these services begin with the staff and structure we employ to manage these services. Luke Dautovic will be MetroHealth's day to day contact regarding all services we will provide. Craig Bush provides overall management of all pre-construction support services and is responsible





for the quality of the products as well as the timely implementation of those services to meet the project needs. The process and organizational structure used in the execution of these services follows:

Estimating Support - Craig Bush provides the dayto-day operation and management of our estimating staff. Regency maintains a staff of five (5) full time estimators, each with specific areas of expertise. All disciplines of Work are estimated in-house, including the mechanical and electrical disciplines. We do, however, maintain contact with material suppliers and manufacturers as well as subcontractors to keep our cost data current. The design stage schedule is very important to our estimating process. Once a project is awarded and completion dates are known, they are entered into our estimating schedule. Typically our estimating team prepares Statement of Probable Construction Costs (SPCC) at the completion of each design stage. The timing of each product varies depending on the size and complexity of the program. Following each estimating effort, we will meet with the design team to review and reconcile numbers before issuing the document to the client. Throughout this





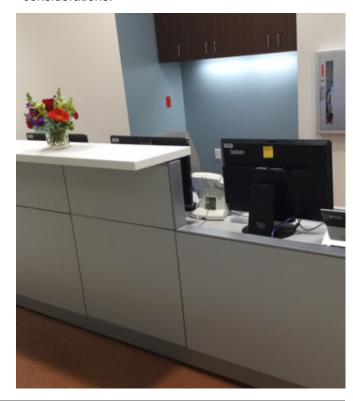




process, Regency engages with the subcontracting market to review and cross-check our numbers. Once the estimating process has begun, our team remains dedicated to the project until the effort is complete, reviewed, reconciled and issued.

- Scheduling Support In addition to our estimating staff, Regency also maintains a full complement of project schedules lead by Terry Poling. Each project is assigned to a project scheduler who carries the scheduling efforts on the project from design through construction completion. Each scheduler is wellversed in all aspect of construction. The design schedule is prepared in cooperation with the schedule dates provided by MetroHealth. Prior to commencing the construction stage, we will engage all of our subcontractors to provide detailed and coordinated tasks to incorporate into the construction control schedule. By doing so, our subcontractors take ownership to the logic, tasks and the dollars assigned to those tasks. Our site staff will monitor progress each day, but our formal schedule updates will be issued on a monthly basis. The manpower loading provides benchmarks to monitor and ensure the project is properly manned to meet its objectives.
- Our constructability review efforts include Regency's
 estimating and scheduling staff as well as Chris Trotta
 with levelHEADS, Inc. to assist with the reviews.
 Chris will bring OR and procedure room design
 experience, most recently completing multiple OR
 projects for Northshore Healthcare, the Philadelphia
 VA and Spectrum Orthopedics in North Canton, Ohio.

Chris also brings past OR programming and design work for the Cleveland Clinic, University Hospitals and Mercy Medical Center, to name a few. The objective of our constructability efforts is to assist in the development of the most complete and coordinated set of design documents. Our review looks for, at a minimum, inconsistencies in coordination, conflicts or clashes with other design elements and undefined or incomplete information. When a project is designed and modeled using a CAD program such as Revit, we run the documents through NavisWorks, where clashes and other irregularities are detected. It is not uncommon for us to detect 6-10 items per drawing sheet that fall into one of the previously mentioned categories. Information is sent to the design team of inconsistencies when detected, which enables the design to continue. A formal report of our findings is issued to the team once the entire review is complete. It is common for projects to consider alternate approaches to solving complex conditions or to require the review of alternate materials. Our analysis often considers more than just the cost impact. Working in concert with the design team, we evaluate first cost verses life cycle costs, operational impacts, ease of construction, material lead times and other considerations.





SECTION 3: Proposed Services for Construction Phase Services







Proposed Services for Construction Phase Services

The success of any project begins and ends with the caliber and experience of the team chosen to lead the overall process. Our team chosen to manage the design and construction stages of the Metrohealth Hybrid OR and OR Renovation/Upgrade brings extensive health care experience, a successful track record under the CM at Risk delivery method, a working knowledge of the Metrohealth main campus buildings including the Critical Care Pavilion – having recently worked on the Critical Care Expansion project requiring coordination and communication with the operating room area and the availability to begin serving the project immediately. The following provides a brief overview of the roles and responsibilities of our key team members:



Tari Rivera - Senior Management Lead

Tari Rivera, Founder and President of Regency Construction, will serve as the Senior Management Lead as well as MetroHealth's top management contact

throughout the project on items related to staffing and the successful execution of their respective services. She will execute the agreement and will be active in finalizing and adherence of the Guaranteed Maximum Price (GMP). Tari's involvement will be as needed throughout the project, but will have a stronger presence during the Contract and GMP finalization. Tari's experience and ability to work through the many processes leading to acceptance of a GMP is unparalleled.



Luke Dautovic - Project Management Lead

As our project manager, Luke Dautovic will be MetroHealth's day-to-day point of contact regarding the services that our team provides. His involvement begins

in the design stage and will continue until the project is successfully completed and closed out. Luke will also be involved in the 11-month walk-through following project completion. During design his focus will be coordinating our estimating, scheduling and constructability review processes. He will lead the subcontractor prequalification and selection as well as oversee the bidding process. During construction, Luke will monitor all field staff in regards to quality, schedule, and budget. He brings significant health care experiences to your program from serving as Project Manager on multiple MetroHealth projects and on other healthcare provider projects.



Craig Bush – Preconstruction

PROPOSED SERVICES FOR CONSTRUCTION PHASE SERVICES

Management Lead
Craig Bush represents the overall management of our estimating and

scheduling departments. In this role,

he will oversee all products generated through those departments and will be heavily active in the preparation of the estimates and finalization of the GMPs. He will also lead value engineering and constructability review efforts. All totaled, Craig's estimating and scheduling teams bring over \$2.0 billion of local and state-wide projects.



Terry Poling - Project Scheduler

As Project Scheduler, Terry Poling brings 25 years of scheduling experience to this project including experience scheduling health care projects. She is currently

working with the MetroHealth Transformation team providing regular schedule updates as the plan develops. She is also currently serving as the Scheduler for The Ohio State University, Wexner Medical Center 72 bed build-out which includes acuity adaptable beds for Critical Care, Step Down and Acute Care inpatient needs.



Danny Kovach – Project Superintendent

Danny Kovach brings an extensive amount of past involvement on MetroHealth projects including the recent Critical Care Pavilion expansion

project. Danny is familiar with the Critical Care Pavilion building including the OR floor and its management due to coordination needs during the CCP expansion project. His primary role on the project will be schedule adherence, life safety/infectious control protocols, quality control and subcontractor coordination. He will also lead all job progress meetings and safety meetings. Danny will be stationed on-site fulltime throughout the construction process.



Erwin Hines – Project Engineer (NEXT Generation – MBE)

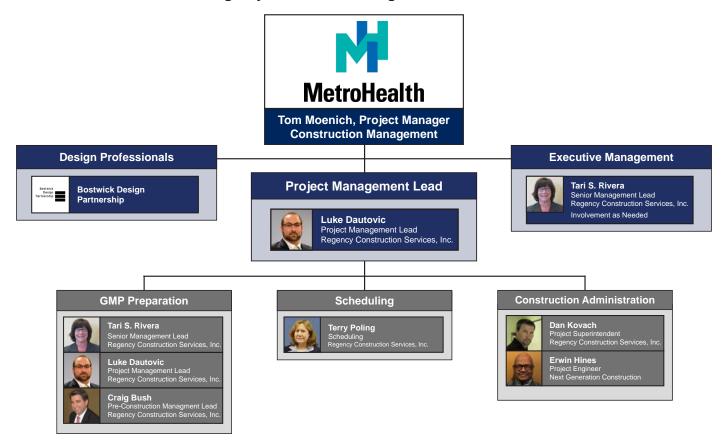
As our Project Engineer, Erwin Hines will be responsible for the flow of paper and information between Regency, MetroHealth

and Bostwick. Erwin will maintain all logs and tracking reports for RFI, submittals, changes etc. Erwin brings 25 years of experience to the team and has worked previously worked with Regency on BGSU Kuhlin Center and Lakewood City Schools projects to name a few.





The MetroHealth System
Hybrid Operating Room (OR) CM 15.17
and/or Renovation Upgrade (OR) CM 16.06
Regency's Construction Organization Structure



Number, scope and schedule of anticipated bid packages:

The development of an effective bid packaging plan is more than simply putting together a pre-qualification criteria package, packaging the work and procuring quotes. Our team believes that a well-developed bid packaging strategy and following through on that strategy creates a bid packaging plan that will yield positive results for the project.

For the MetroHealth Hybrid OR and OR Renovation/Upgrade we have developed the following bid packages and proposed subcontractor list. We have also identified the Community Business Enterprise (CBE) opportunities that this bid packaging plan will support so that our commitment of 25% CBE participation is met.

Regency and NEXT Generation plan to self-perform the carpentry work. This will allow us to have additional control over the schedule relative to items that need to be done on a short timeline like patching, layout, etc.







Bid Package Plan/Proposed Subcontractors

Selective Demolition – (Existing OR Equipment, Existing Flooring, GWB Partitions/Ceilings, Doors, Frames, HW)

- Burkshire Construction (FBE)
- M. Rivera Construction (MBE)
- Southshore Demolition
- Precision Environmental

Carpentry – (Blocking, Millwork, Drywall Partitions/ Ceilings, Wall Protection, Glass & Glazing)

- Regency(FBE)/Next Generation (MBE)
- Custom Millwork (FBE)
- Custom Fabricators

Metals – (Modify existing OR Equipment Plates, New Unistrut for Hybrid OR)

Unistrut Engineered Systems

Sliding Doors – (Hybrid OR Sliders)

- Cleveland Door Control
- Stanley

Flooring – (Sheet Vinyl w/Integral base)

- Corporate Floors
- Flooring Specialties (FBE)
- Messina Floor Covering (FBE)

Paint – (Paint in existing/new Hybrid/OR rooms)

- Dependable Painting Co. (FBE)
- Frank E. Novak & Sons (FBE)
- · Summit Painting (FBE)
- Diversified Painting (FBE)

Fire Protection – (Rework Sprinkler lines and heads)

PROPOSED SERVICES FOR CONSTRUCTION PHASE SERVICES

- S. A. Comunale
- Fox Fire
- American Fire & Sprinkler(FBE)

Plumbing – (Make safe – medical gas, Medical gas, Plumbing piping & fixtures, OR Equipment Connections)

- Smith & Oby
- Coleman Spohn Corporation (MBE)
- Neptune Plumbing & Heating
- Commerce Plumbing
- SA Comunale

Mechanical – (Ductwork, VAV, Diffusers, HVAC Equipment)

- Smith & Oby
- Coleman Spohn Corporation (MBE)
- Imperial Heating & Cooling
- S. A. Comunale
- Castle Heating & Air

Electrical – (Make safe, Isolation/electrical panels, OR Equipment connections, Electrical distribution)

- Zenith
- A J Goulder
- D. E. Williams (MBE)
- RWJ Wiring (MBE)
- Harrington Electric

Technology – (New CAT 6A distribution, OR Equipment connections)

- US Communications (FBE)
- Zenith Systems, LLC
- Harrington Electric













Plan and Approach to the Project

In preparing our response to this RFP, Regency has met with **Stryker, Unistrut, mechanical, plumbing, electrical, technology and flooring subcontractors** that have worked in the Critical Care Pavilion building and have experience with operating rooms and operating room equipment. As a result of those conversations we have identified the long lead items and a path to turn over two OR rooms every 16 days.

The following long lead items are identified in our schedule and will need to be ordered right after award in order to be ready for a May 22nd start as identified in the RFP:



Forbo Flooring – This is a 6-week lead time. Picking a color that is State Side Stock is critical to the 6 week lead time. According to Forbo, Boston, MA has the largest State Stock inventory and they have recommended that the team start with that location for color consideration. Corporate Floors informed us that the Nora product will have a similar lead time.

Other materials/equipment that need to be ordered immediately after award are the isolation panels, which have an 8 weak lead time and the main electrical panel which has a 6-week lead time.

Our preconstruction schedule also shows the electrical subcontractor and technology subcontractor starting the power and technology distribution in mid-April. We would plan to perform this work during the night shift installing all the electrical and data in the corridor ceilings and stopping at the outside of each OR. Completing the electrical and data runs at each OR will be per the individual OR schedule. Performing this work ahead of the May 22nd date facilitates completion of the individual OR spaces per the schedule we have provided.

Our construction sequence for the 16-day turnaround of two OR spaces is identified in the following ordinal schedule.

Ordinal Schedule

Activity Day	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21 22
Build Containment / Negative Air																					
Make Safe - Electrical & Medical Gas																					
Demo Boom / OR Tables (Coordinate ER)																					
Remove Existing Flooring																					
Skim Coat Floor (2nd Shift)																					
Existing Unistrut Modification																					
Install Flooring (2nd Shift)																					
Inwall Electrical Rough-in						W	W						W	W						W	W
Inwall Data Rough-in						Ε	Ε						Е	Е						Ε	Е
Painting						Ε	Ε						Е	Е						Е	Е
Install Wall Protection						Κ	K						K	K						K	K
Protect New Flooring						Ε	Ε						Е	Е						Е	Е
Stryker Equipment						Ν	Ν						Ν	Ν						Ν	N
Med. Gass Connections (2nd Shift)						D	D						D	D						D	D
Electrical Terminations (2nd Shift)																					
Data Terminations (2nd Shift)																					
Medical Gas Inspections																					
Electrical Inspections																					
Medical Gas Certificate																					
Sterile Clean																					
Go Live																					







The OR containments and negative air setups will be self-performed by Regency. Immediately following this activity, the MEP subcontractors will disconnect and make safe the electrical and medical gas connections to the existing OR equipment for demolition.

Next the existing flooring will be demolished and skim coating of the existing floors will take place. All of this work will be done on night shift.

Concurrently the modifications to the existing Unistrut plates will be made (Styker will provide us/Unistrut with their equipment templates for the plates immediately upon our award). Unistrut also has the as-built documents for the original Unistrut installation in the CCP which will assist in facilitating this process.

Following the skim coat the flooring installation and protection will be completed and will also be a night shift operation.

Once the flooring installation is protected the electrical and data in wall installations will be done followed by patch, paint and wall protection.

Next the Stryker equipment will be installed and electrical terminations, medical gas connections and data terminations will be completed during the night shift.

Medical gas inspections/re-certification and electrical inspections are planned for two days before the "Go Live" Date leaving the weekend days as a buffer and for sterile clean.

Our complete schedule is included in Tab 9 showing the 19 OR Renovations and the Hybrid OR buildout.



Performance History of the Proposer

Regency's first healthcare project was the Tower Lobby Renovation for the The MetroHealth System. Since that project, we have had the opportunity to work on MetroHealth's Main Campus and on outlying facilities on many important projects including the Critical Care Pavilion (Associate Construction Manager), the Surgery Clinic, Garage Lobbies renovation, the Pavilion Refresh project and the Campus Improvement project for utilities, greenspace and pedestrian walkways. The following are examples of our projects that are similar to this project.

The MetroHealth System Critical Care Pavilion Vertical Structural Integration Expansion

Regency, in association, provided Construction Management at Risk services for the \$82.2 Million vertical expansion of the Critical Care Pavilion (CCP) for The MetroHealth System. The 99,000 SF expansion consists of creating an interstitial Mechanical floor from the existing roof levels, two (2) ICU floors of approximately 35,000 SF, a new roof, extension of the existing stair towers and elevator and MEP upgrades. The clinical areas and departments of the Hospital remained fully occupied for business operations and patient treatments during the renovation and expansion work.

Also coordinated with the Class C operating room nursing managers for mechanical, electrical, plumbing and structural systems.











The MetroHealth System Middleburg Heights November Family Center

Regency served as the Construction Manager on the \$24 million, 60,000 SF MetroHealth Medical Center Middleburg Heights November Family Health Center. The suburban health center was a ground-up project, with a partial singlestory and partial two- story building, with a portion of the building constructed as shell space for future use. The Health Center provides services to southwestern Cuyahoga County residents.

The health center encompasses approximately 57,000 SF and offers MetroExpressCare, imaging, primary care, and a variety of specialty services including cardiology, neurology, orthopaedics, obstetrics and gynecology, dermatology and physical and occupational therapy. In addition, this project also had a CT scanner and MRI room integrated with a connecting control room. The program was completed on time and on budget.





The MetroHealth System Henry E. Manning Tower Lobby Renovation and Exterior Campus Improvements Project Regency Construction Services Inc. served as general contractor for the renovation of the main lobby of the hospital keeping it in operation during construction. Also serving as general contractor, Regency renovated the woman's and children's garage lobby and was also the general contractor for the exterior campus improvements project.





Lakewood Hospital - Orthopedic Medical & Surgical Unit OR MEP Upgrades

Regency Construction Services Inc. completed the \$2.2M renovation of Lakewood Hospitals fourth floor orthopedic medical and surgical unit with included patient room, nursing stations and related support rooms. This project also included mechanical and electrical upgrades to the operating rooms (OR). The OR room work was completed at night on a room by room basis and was up and running for hospital operations each morning.











Lakewood Hospital - Critical Care Department CCU, NICU, ICU

Regency Construction Services competed all the interior upgrades and construction for the \$8 million comprehensive renovation of the hospital's Critical Care Department that includes the Coronary Care, Neuro Integrated Care, and Intensive Care Units. The multi-phased project included a new critical care waiting room, family consultation rooms and administrative offices. Regency also performed all components of Lakewood's renovation of the 1,500 square feet Admitting Suite and the Hospital's Diabetes Center.





The Cleveland Clinic Mellen 3T Magnet Installation

Regency Construction Services Inc. renovated space for 3-3T MRI magnets in the Cleveland Clinic "U" building. Each MRI scan room had a control room and equipment room as part of the project.





The Cleveland Clinic "L" Building Pathology Medicine Laboratory Institute

The Cleveland Clinic Pathology and Laboratory Medicine Institute is home to 1,500 employees and is located in the heart of the Cleveland Clinic Campus. It provides medical testing for blood, bone, tissue, cancer research and immunology. The twenty-four hour a day, seven day a week operation processes more than 21 million tests annually. Regency served as the Construction Manager at Risk for the 77,500 SF facility, which consisted of a multi-phased renovation covering four floors and a new 2,500 SF penthouse. The 19 month project included renovations to the automated lines, bio-repository, Flow Cytometry, manual hematology, and administrative areas. Along with the renovations, the project included a building infrastructure upgraded to house a 600 KW emergency generator and substation; the replacement of three 250 ton chillers and the refurbishment of five air handling units. All the work was coordinated with the Cleveland Clinic facilities management team to allow for the continuous operation of existing facilities throughout construction.











St. Vincent Charity Medical Center General & Psychiatric Emergency Department Renovations

Regency Construction Services Inc. as Construction Manager at Risk renovated the 23,400 square foot emergency departments—General and Psychiatric. This multi Phased project was completed on schedule.





University Hospitals Ahuja Medical Center

Regency, as a member of the Construction Management team, provided on-site staff support on this 435,000 square foot, \$298 million dollar facility. Located on a 53 acre site the new Ahuja Medical Center incorporates private patient rooms, state of the art medical and technological systems including Class C operating rooms, MRI, CT scan, Mammography, Nuclear Medicine and Flourscopy. This facility is the first phase of a planned multi-phased campus.





Plan for Anticipated Procurement Difficulties or Other Project Challenges

The procurement difficulties are relative to the lead time for flooring, isolation panels, and electrical panels. In order to start the first two OR spaces, the team will need to make decisions regarding these items so that orders can be placed very soon after award.

We do not anticipate any procurement difficulties with the Hybrid OR build out at this time.

In order to complete the first two OR spaces per the RFP schedule, we will need to start the electrical and data work in the corridor ceilings by mid-April.





SECTION 4: Schedule for General Conditions/Overhead Items



SECTION 5: Contingency Management







CONTINGENCY MANAGEMENT

Tab Five - Contingency Management

Following a thorough review of the Contingency definition set forth in the Contract Documents, Regency is in agreement with the usage of contingency as identified in the Contract Documents. These include the following:

- Additional costs incurred as a result of a failure of a bidder to whom a portion of the Work is awarded in accordance with the Contract Documents to enter a subcontract with the Construction Manager.
- Casualty losses and related expenses uncompensated by insurance or unrecoverable from a subcontractor
 and sustained by the Construction Manager in connection with the Work, except to the extent such losses or
 expenses are attributable, in whole or in part, to the Construction Manager's breach, error, or omission
- Costs arising from default of a Subcontractor that is unrecoverable from such Subcontractor or its surety or insurance.
- Work relating to scope of work omissions and design errors and omissions except where such scope of work omissions or design errors and omissions could have been identified pursuant to the Construction Manager's duties per the Contract Documents.



SECTION 6: Billing Rates



SECTION 7: Project Insurance and Bonding Capacity







PROJECT INSURANCE AND BONDING CAPACITY

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ACORD 25 (2010/05)

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SECTION 7

PROJECT INSURANCE AND BONDING CAPACITY

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SECTION 8: Clarifications and Qualifications



SECTION 9: Schedule





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Preconstruct	tion											1						
1000	Complete CD's	10d 03-Apr-17	14-Apr-17	Complete C	:	i				i								
1020	Order Flooring	30d 03-Apr-17	12-May-17	Order Floor														
1030	Order Isolation Panels	40d 03-Apr-17	26-May-17	Order Isola	tion Panels					1			<u> </u>	ji				İ
1060	CO2 ZVB	10d 03-Apr-17	14-Apr-17	CO2 ZVB								-						
1070	Procure Main Electrical Panel	30d 03-Apr-17	12-May-17		in Electrical F	Panel						1						
1010	Bid & Award	14d 17-Apr-17	04-May-17	1	Award													
1090	Main Electrical Feed Panel & CAT 6A Pulls (2nd Shift)	25d 17-Apr-17	19-May-17	Main	Electrical Fee	ed Panel & C	AT 6A Pulls (2	nd Shift)										
Phase 1																		
OR 12 & OR	16					1	1			1	1	1	1 1					
OR12/16-100	00 Build Containment / Negative Air	1d 22-May-17	22-May-17		Bui	d Containme	nt / Negative	Air		1		1						
	10 Make Safe - Electrical & Medical Gas	2d 22-May-17	23-May-17		Ma	ke Safe - Ele	ctrical & Medi	cal Gas		İ								
OR12/16-102		3d 22-May-17	24-May-17		Dei	no Boom / O	R Tables (Co	ordinate with	ER)			-						
	30 Remove Existing Flooring	2d 24-May-17	25-May-17		Re	move Existin	g Flooring											
	60 Cooridor Electrical Rough-in	3d 24-May-17	26-May-17		Çc	oridor Electri	ical Rough-in	:								¦		
	70 Cooridor Data Rough-in	3d 24-May-17	26-May-17		<u> </u>	: oridor Data I	Rough-in											
OR12/16-104		1d 26-May-17	26-May-17		s	kim Coat Floo	or	-				-						
	80 Existing Unistrut Modification	1d 26-May-17	26-May-17		I E	; xisting Unistro	; ut Modification	1										
	50 Install Flooring (2nd Shift)	4d 30-May-17	02-Jun-17		1	: "	; ng (2nd Shift)											
	90 Inwal Electrical Rough-in	1d 30-May-17	30-May-17		į	inwal Electric	7 '			į			÷	ļ				
	00 Inwall Data Rough-in	1d 30-May-17	30-May-17			: İnwall Data F												
OR12/16-111		3d 31-May-17	02-Jun-17			Painting	:					į						
	20 Install Wall Protection	3d 31-May-17	02-Jun-17			Install Wall F	: Protection											
		-				Protect New	1					-						
	70 Protect New Flooring	2d 01-Jun-17	02-Jun-17			Stryker Ed	,						<u> </u>					
	30 Stryker Equipment	3d 05-Jun-17	07-Jun-17				Connections	(2nd Shift)	-			-						
	Med. Gas Connections (2nd Shift)	3d 05-Jun-17	07-Jun-17				Terminations	`, '										
	50 Electrical Terminations (2nd Shift)	4d 05-Jun-17	08-Jun-17	1		;	ninations (2nd	i '				-						- 1
	Data Terminations (2nd Shift)	4d 05-Jun-17	08-Jun-17				Gas Inspection	! '										
	80 Medical Gas Inspections	1d 08-Jun-17	08-Jun-17				Inspections	.;		ļ	.;							;
	90 Electrical Inspections	1d 09-Jun-17	09-Jun-17			: 1	Gas Certificat	, o'		1								
	00 Medical Gas Certificate	1d 09-Jun-17	09-Jun-17				1	C .										- 1
	10 Sterile Clean	2d 10-Jun-17	11-Jun-17			Sterile C	i			-								
OR12/16-122		1d 12-Jun-17	12-Jun-17*			Go Live	-	1	1	1	1		1	1 1				-
OR 13 & OR		1			ļ	: :	dazaenniner	l Naciskorano		Į		ļ	ļ	ļi		: :		
	00 Build Containment / Negative Air	1d 12-Jun-17	12-Jun-17					Negative Air				-						
	10 Make Safe - Electrical & Medical Gas	2d 12-Jun-17	13-Jun-17			:	:	al & Medical G	1									
	Demo Boom / OR Tables (Coordinate with ER)	3d 12-Jun-17	14-Jun-17				1	ables (Coordin	nate with ER)	-								
	Remove Existing Flooring	2d 14-Jun-17	15-Jun-17				ve Existing FI	. •		1	-							
	60 Cooridor Electrical Rough-in	3d 14-Jun-17	16-Jun-17				dor Electrical	, •		j			į	j				i
OR13/14-107	70 Cooridor Data Rough-in	3d 14-Jun-17	16-Jun-17			1	dor Data Rou	gh-in										
OR13/14-104	40 Skim Coat Floor	1d 16-Jun-17	16-Jun-17			1	Coat Floor			İ	1	1	1					
	80 Existing Unistrut Modification	1d 16-Jun-17	16-Jun-17			1	ng Unistrut M	1			:		:					
OR13/14-10f	50 Install Flooring (2nd Shift)	3d 19-Jun-17	21-Jun-17			1	all Flooring (2	i '		1								
OR13/14-109	90 Inwal Electrical Rough-in	1d 19-Jun-17	19-Jun-17			Inwa	al Electrical R	ough-in		1	-	1						
		т-								1				.1110. 05. =				
Actual Work	♦ Milestone			Prelimin	ary Constru	ction Sched	ule Prepared	Ву			Data T			oHealth OR R	kenovation	Charles	d	Ann
Critical Remain	ning Work ▼ Project Duration (Cal Days)			Re	gency Const	ruction Serv	vices, Inc.			22-Ma	Date	Preliminary Co	Revis			JC Checke	u .	Appr



R	MetroHealth						n System vation / Upgra	ade									Page 2
ty ID	Activity Name	Orig Start	Finish			201	7							2	018		
		Dur		Apr	May	Jun	Jul Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	J
OR13/14-1	100 Inwall Data Rough-in	1d 19-Jun-17	19-Jun-17			Inwall I	Data Rough-in							1			
OR13/14-1	110 Painting	3d 20-Jun-17	22-Jun-17			Paintin	- 1										
OR13/14-1	120 Install Wall Protection	3d 20-Jun-17	22-Jun-17				Wall Protection										
OR13/14-1	170 Protect New Flooring	2d 20-Jun-17	21-Jun-17				t New Flooring				-					-	
OR13/14-1	130 Stryker Equipment	3d 23-Jun-17	27-Jun-17				er Equipment	.i									
OR13/14-1	140 Med. Gas Connections (2nd Shift)	4d 23-Jun-17	28-Jun-17				Gas Connections (2nd	1 1									
OR13/14-1	150 Electrical Terminations (2nd Shift)	4d 23-Jun-17	28-Jun-17				ical Terminations (2nd										
OR13/14-1	160 Data Terminations (2nd Shift)	4d 23-Jun-17	28-Jun-17			: - :	Terminations (2nd Shift)			i					i	
OR13/14-1	180 Medical Gas Inspections	1d 29-Jun-17	29-Jun-17			1 11	edical Gas Inspections							! !			
OR13/14-1	190 Electrical Inspections	1d 29-Jun-17	29-Jun-17	1		i li	ectrical Inspections	.]			ļ			! ! !			
OR13/14-12	200 Medical Gas Certificate	1d 30-Jun-17	30-Jun-17			: 1	edical Gas Certificate										
OR13/14-1		2d 01-Jul-17	02-Jul-17			4	erile Clean							! !			
OR13/14-12	220 Go Live	1d 03-Jul-17	03-Jul-17*		1	ſ	So Live	<u>i i</u>			1		1	!	1	1	- !
OR 1 & OR	2																
OR1/2-100	0 Build Containment / Negative Air	1d 03-Jul-17	03-Jul-17				Build Containment / Neg					:					
OR1/2-1010	0 Make Safe - Electrical & Medical Gas	2d 03-Jul-17	04-Jul-17			i i	/lake Safe - Electrical &	1 1			-			1	-		
OR1/2-102	0 Demo Boom / OR Tables (Coordinate with ER)	3d 03-Jul-17	06-Jul-17				emo Boom / OR Tables	1 1	ith ER)					! !			
OR1/2-103	0 Remove Existing Flooring	2d 05-Jul-17	06-Jul-17			1 1	Remove Existing Flooring	٠,			1						
OR1/2-106	0 Cooridor Electrical Rough-in	3d 05-Jul-17	07-Jul-17				Cooridor Electrical Roug	1									
OR1/2-1070	0 Cooridor Data Rough-in	3d 05-Jul-17	07-Jul-17				Cooridor Data Rough-in	1					1		1		
OR1/2-104	0 Skim Coat Floor	1d 07-Jul-17	07-Jul-17				Skim Coat Floor							1	-		
OR1/2-108	0 Existing Unistrut Modification	1d 07-Jul-17	07-Jul-17				Existing Unistrut Modific	1 1						! !			
OR1/2-105	0 Install Flooring (2nd Shift)	3d 10-Jul-17	12-Jul-17			1	Install Flooring (2nd S	1 1			1						
OR1/2-109	0 Inwal Electrical Rough-in	1d 10-Jul-17	10-Jul-17				Inwal Electrical Rough	⊢in						1			
OR1/2-1100	0 Inwall Data Rough-in	1d 10-Jul-17	10-Jul-17			1	Inwall Data Rough-in	1					1				
OR1/2-1110	D Painting	3d 11-Jul-17	13-Jul-17				Painting				-				-		
OR1/2-1120	0 Install Wall Protection	3d 11-Jul-17	13-Jul-17				Install Wall Protection	1									
OR1/2-1170	0 Protect New Flooring	2d 11-Jul-17	12-Jul-17			1	Protect New Flooring	1 1			1			1			
OR1/2-1130	0 Stryker Equipment	3d 14-Jul-17	18-Jul-17				Stryker Equipment							! !			
OR1/2-1140	0 Med. Gas Connections (2nd Shift)	4d 14-Jul-17	19-Jul-17			1	Med. Gas Connection	, ,			-						
OR1/2-1150	0 Electrical Terminations (2nd Shift)	4d 14-Jul-17	19-Jul-17				Electrical Terminatio	ns (2nd Shift)		:			:		:		
OR1/2-1160	Data Terminations (2nd Shift)	4d 14-Jul-17	19-Jul-17				Data Terminations										
OR1/2-1180	0 Medical Gas Inspections	1d 20-Jul-17	20-Jul-17				Medical Gas Insp										
OR1/2-1190	0 Electrical Inspections	1d 20-Jul-17	20-Jul-17				Electrical Inspecti	: :									
OR1/2-120	0 Medical Gas Certificate	1d 21-Jul-17	21-Jul-17	1			Medical Gas Cert	ificate						: : :			
OR1/2-121	0 Sterile Clean	2d 22-Jul-17	23-Jul-17				Sterile Clean					!	-		-		
OR1/2-122	0 Go Live	1d 24-Jul-17	24-Jul-17				Go Live										
OR 3 & OR	4																
OR3/4-100	0 Build Containment / Negative Air	1d 24-Jul-17	24-Jul-17				Build Containme										
OR3/4-1010	0 Make Safe - Electrical & Medical Gas	2d 24-Jul-17	25-Jul-17				• :	ctrical & Medica									
OR3/4-102	0 Demo Boom / OR Tables (Coordinate with ER)	3d 24-Jul-17	26-Jul-17				Demo Boom / C	1 1	rdinate with	ER)					-		
OR3/4-103	0 Remove Existing Flooring	2d 26-Jul-17	27-Jul-17				Remove Existir	7 .									
OR3/4-106	0 Cooridor Electrical Rough-in	3d 26-Jul-17	28-Jul-17		1		Cooridor Electr	: - :			1			: : :			
OR3/4-107	0 Cooridor Data Rough-in	3d 26-Jul-17	28-Jul-17				Cooridor Data										
OR3/4-104	0 Skim Coat Floor	1d 28-Jul-17	28-Jul-17				Skim Coat Flo]				
OR3/4-108	0 Existing Unistrut Modification	1d 28-Jul-17	28-Jul-17				Existing Unistr	ut Modification					1				
Actual Work	♦ Milestone			Duali:	nami Canatan	ation Schodul-	Drangrad Dv					Metr	oHealth OR F	Renovation			
	wining Work ▼──▼ Project Duration (Cal Days)					ction Schedule				Date		Revis			Checke	ed /	Approv
Remaining W	, , , ,			R	egency Const	truction Service	es, inc.		22-Ma	r-17 P	reliminary Cor	nstruction Sch	nedule		JC		



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The still No. A	MetroHealth			Hybrid	OR & C	R Reno	vatior	ı / Upgra	ade									
rity ID	Activity Name	Orig Start	Finish			20	017								20)18		
		Dur		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	
OR3/4-1050	Install Flooring (2nd Shift)	3d 31-Jul-17	02-Aug-17						ng (2nd Shift)						!			
OR3/4-1090	Inwal Electrical Rough-in	1d 31-Jul-17	31-Jul-17					Inwal Electric	,									
OR3/4-1100	Inwall Data Rough-in	1d 31-Jul-17	31-Jul-17	1 1		1		Inwall Data F	Kougn-In	1								
OR3/4-1110	Painting	3d 01-Aug-17	03-Aug-17	<u> </u>				Painting	 	<u> </u>					:	; ;		
OR3/4-1120	Install Wall Protection	3d 01-Aug-17	03-Aug-17			1		Install Wall F	1	1								
OR3/4-1170	Protect New Flooring	2d 01-Aug-17	02-Aug-17					Protect New	:	-								
OR3/4-1130	Stryker Equipment	3d 04-Aug-17	08-Aug-17					Stryker Eq		(b. 101%)								
OR3/4-1140	Med. Gas Connections (2nd Shift)	4d 04-Aug-17	09-Aug-17					;	Connections	1								
OR3/4-1150	Electrical Terminations (2nd Shift)	4d 04-Aug-17	09-Aug-17	1					erminations (
OR3/4-1160	Data Terminations (2nd Shift)	4d 04-Aug-17	09-Aug-17						inations (2nd	1								- 1
OR3/4-1180	Medical Gas Inspections	1d 10-Aug-17	10-Aug-17					: 1	Gas Inspectio	ns								
OR3/4-1190	Electrical Inspections	1d 10-Aug-17	10-Aug-17			1			Inspections	1					! !	:		
OR3/4-1200	Medical Gas Certificate	1d 11-Aug-17	11-Aug-17						Gas Certifica	te					! !			
OR3/4-1210	Sterile Clean	2d 12-Aug-17	13-Aug-17					Sterile		1					!			
OR3/4-1220	Go Live	1d 14-Aug-17	14-Aug-17			-		Go Liv	e,						1			
OR 5 & OR 6						1				1								
OR5/6-1000	Build Containment / Negative Air	1d 14-Aug-17	14-Aug-17	1 1				Build (ontainment /	Negative Air								
OR5/6-1010	Make Safe - Electrical & Medical Gas	2d 14-Aug-17	15-Aug-17	1				Make	Safe - Electric	al & Medical (3as							
OR5/6-1020	Demo Boom / OR Tables (Coordinate with ER)	3d 14-Aug-17	16-Aug-17					Demo	Boom / OR T	ables (Coordi	nate with ER)							
OR5/6-1030	Remove Existing Flooring	2d 16-Aug-17	17-Aug-17	† 			{	Remo	ove Existing F	looring	†				; :	}	:	
OR5/6-1060	Cooridor Electrical Rough-in	3d 16-Aug-17	18-Aug-17	1 1		i		Coori	dor Electrical	Rough-in								
OR5/6-1070	Cooridor Data Rough-in	3d 16-Aug-17	18-Aug-17	1 1				Coori	dor Data Rou	ģh-in								
OR5/6-1040	Skim Coat Floor	1d 18-Aug-17	18-Aug-17	1 1				Skim	Coat Floor	1					1			
OR5/6-1080	Existing Unistrut Modification	1d 18-Aug-17	18-Aug-17	1 1				Exist	ing Unistrut M	odification								
OR5/6-1050	Install Flooring (2nd Shift)	3d 21-Aug-17	23-Aug-17	† 			1	Inst	all Flooring (2	nd Shift)	1			<u> </u>	}			
OR5/6-1090	Inwal Electrical Rough-in	1d 21-Aug-17	21-Aug-17	1 1				Inw	al Electrical R	ough-in								
OR5/6-1100	Inwall Data Rough-in	1d 21-Aug-17	21-Aug-17	1				lnw	all Data Roug	h-in								
OR5/6-1110	Painting	3d 22-Aug-17	24-Aug-17	1 1				Pai	inting						!			
OR5/6-1120	Install Wall Protection	3d 22-Aug-17	24-Aug-17	1 1				Ins	tall Wall Prote	ction								
OR5/6-1170	Protect New Flooring	2d 22-Aug-17	23-Aug-17	 			1		tect New Flo	oring	<u> </u>			<u> </u>		}		
OR5/6-1130	Stryker Equipment	3d 25-Aug-17	29-Aug-17	1 1				s s	tryker Equipm	ent								
OR5/6-1140	Med. Gas Connections (2nd Shift)	4d 25-Aug-17	30-Aug-17	1 1				N	ir Ied. Gas Coni	; nections (2nd	Shift)							
OR5/6-1150	Electrical Terminations (2nd Shift)	4d 25-Aug-17	30-Aug-17	1 1					: lectrical Term	inations (2nd	Shift)							
OR5/6-1160	Data Terminations (2nd Shift)	4d 25-Aug-17	30-Aug-17	- 1						ons (2nd Shif								
OR5/6-1180	Medical Gas Inspections	1d 31-Aug-17	31-Aug-17	 				<u> </u> -		Inspections	[<u> </u>	<u>.</u>	<u> </u>		
OR5/6-1190	Electrical Inspections	1d 31-Aug-17	31-Aug-17	1 1					Electrical Ins	1.					! !		! !	
OR5/6-1200	Medical Gas Certificate	1d 01-Sep-17	01-Sep-17	1		-			Medical Gas	";					! !			
OR5/6-1210	Sterile Clean	2d 02-Sep-17	03-Sep-17	1		-			Sterile Clea						! ! !			
OR5/6-1220	Go Live	1d 04-Sep-17	03-Sep-17 04-Sep-17	1 1		-			Go Live	-								
	So Live	14 04-0ер-17	04-06р-17			1	1		+	1	1	:		1	! !			+
OR 7 & OR 8	Duild Containment / Noggti Ai-	14 04 0 47	04 8c= 47	1		1			Build Cont	: ainment / Neg	ative Air							
OR7/8-1000	Build Containment / Negative Air	1d 04-Sep-17	04-Sep-17							Electrical &					: : :			
OR7/8-1010	Make Safe - Electrical & Medical Gas	2d 04-Sep-17	05-Sep-17						1	i .	s (Coordinate	with FR)						
OR7/8-1020	Demo Boom / OR Tables (Coordinate with ER)	3d 05-Sep-17	07-Sep-17						:	Existing Floori	! ` !	will LIN)						
OR7/8-1030	Remove Existing Flooring	2d 06-Sep-17	07-Sep-17	ļ <u>ļ</u>		-}				Electrical Rou								
OR7/8-1060	Cooridor Electrical Rough-in	3d 06-Sep-17	08-Sep-17		!			ĺ		⊒iectricai κου Data Rough-ii					: : :			i
OR7/8-1070	Cooridor Data Rough-in	3d 06-Sep-17	08-Sep-17			1	!		: Doorlaar I	∟ata rtougn-li .:					:	:		
	A	Т			_								Metr	oHealth OR F	Renovation			
Actual Work	♦ Milestone				ninary Constru		-	d By			Date		Revis		CHOVALION	Checke	d I	Appro
Critical Remaining	g Work ▼ Project Duration (Cal Days) Progress Bar			I	Regency Cons	truction Serv	ices, Inc.			22-Ma		eliminary Cons	struction Sch			JC	- '	- p. o



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ty ID	Activity Name	Orig Start	Finish			20	017		2018	
,	,	Dur		Apr	May	Jun	Jul	Aug	Sep Oct Nov Dec Jan Feb Mar Apr May	
OR7/8-1040	Skim Coat Floor	1d 08-Sep-17	08-Sep-17						Skim Coat Floor	-
OR7/8-1080	Existing Unistrut Modification	1d 08-Sep-17	08-Sep-17						Existing Unistrut Modification	
OR7/8-1050	Install Flooring (2nd Shift)	3d 11-Sep-17	13-Sep-17			}	!		Install Flooring (2nd Shift)	
OR7/8-1090	Inwal Electrical Rough-in	1d 11-Sep-17	11-Sep-17				{		Inwal Electrical Rough-in	
OR7/8-1100	Inwall Data Rough-in	1d 11-Sep-17	11-Sep-17			1			Inwall Data Rough-in	
OR7/8-1110	Painting	3d 12-Sep-17	14-Sep-17						Painting	
OR7/8-1120	Install Wall Protection	3d 12-Sep-17	14-Sep-17	1					Install Wall Protection	
OR7/8-1170	Protect New Flooring	2d 12-Sep-17	13-Sep-17			-	1		Protect New Flooring	-
OR7/8-1130	Stryker Equipment	3d 15-Sep-17	19-Sep-17	1			{	!	Stryker Equipment	
OR7/8-1140	Med. Gas Connections (2nd Shift)	4d 15-Sep-17	20-Sep-17						Med. Gas Connections (2nd Shift)	-
OR7/8-1150	Electrical Terminations (2nd Shift)	4d 15-Sep-17	20-Sep-17	1			! !		Electrical Terminations (2nd Shift)	
OR7/8-1160	Data Terminations (2nd Shift)	4d 15-Sep-17	20-Sep-17	1 1		-			Data Terminations (2nd Shift)	
OR7/8-1180	Medical Gas Inspections	1d 21-Sep-17	21-Sep-17	1					Medical Gas Inspections	
OR7/8-1190	Electrical Inspections	1d 21-Sep-17	21-Sep-17			·}	{ !	İ	Electrical Inspections	
OR7/8-1200	Medical Gas Certificate	1d 22-Sep-17	22-Sep-17	1		Ì	:		Medical Gas Certificate	
OR7/8-1210	Sterile Clean	2d 23-Sep-17	24-Sep-17	1		1			Sterile Clean	
OR7/8-1220	Go Live	1d 25-Sep-17	25-Sep-17	1 1		-	-		Go Live	-
OR 9 & OR 10	1				:	1				
OR9/10-1000	Build Containment / Negative Air	1d 25-Sep-17	25-Sep-17			·}		ļ	Build Containment / Negative Air	
OR9/10-1000	Make Safe - Electrical & Medical Gas	2d 25-Sep-17	26-Sep-17	1 1			1		Make Safe - Electrical & Medical Gas	
OR9/10-1010	Demo Boom / OR Tables (Coordinate with ER)	3d 25-Sep-17	27-Sep-17	- 1					Demo Boom / QR Tables (Coordinate with ER)	
	,	·	<u> </u>	- 1		1	1		Remove Existing Flooring	
OR9/10-1030	Remove Existing Flooring	2d 27-Sep-17	28-Sep-17	- 1			i !		Cooridor Electrical Rough-in	
OR9/10-1060	Cooridor Electrical Rough-in	3d 27-Sep-17	29-Sep-17	ļ			; 		Cooridor Data Rough-in	
OR9/10-1070	Cooridor Data Rough-in	3d 27-Sep-17	29-Sep-17	- 1		-			II Skim Coat Floor	
OR9/10-1040	Skim Coat Floor	1d 29-Sep-17	29-Sep-17	- 1					Existing Unistrut Modification	
OR9/10-1080	Existing Unistrut Modification	1d 29-Sep-17	29-Sep-17	- 1		}	!		Install Flooring (2nd Shift)	
OR9/10-1050	Install Flooring (2nd Shift)	3d 02-Oct-17	04-Oct-17			İ			Inwal Electrical Rough-in	
OR9/10-1090	Inwal Electrical Rough-in	1d 02-Oct-17	02-Oct-17			ļ			Inwal Lieutra i Nough-in	
OR9/10-1100	Inwall Data Rough-in	1d 02-Oct-17	02-Oct-17	1 1						
OR9/10-1110	Painting	3d 03-Oct-17	05-Oct-17	1 1		1	-		Painting Install Wall Protection	
OR9/10-1120	Install Wall Protection	3d 03-Oct-17	05-Oct-17	1 1					Protect New Flooring	
OR9/10-1170	Protect New Flooring	2d 03-Oct-17	04-Oct-17			1	1			
OR9/10-1130	Stryker Equipment	3d 06-Oct-17	10-Oct-17			.ļ			Stryker Equipment	
OR9/10-1140	Med. Gas Connections (2nd Shift)	4d 06-Oct-17	11-Oct-17			1	1		Med. Gas Connections (2nd Shift) Electrical Terminations (2nd Shift)	
OR9/10-1150	Electrical Terminations (2nd Shift)	4d 06-Oct-17	11-Oct-17	1 1			1			
OR9/10-1160		4d 06-Oct-17	11-Oct-17						Data Terminations (2nd Shift)	
	Medical Gas Inspections	1d 12-Oct-17	12-Oct-17						Medical Gas Inspections	
OR9/10-1190	Electrical Inspections	1d 12-Oct-17	12-Oct-17	1			; ;		Electrical Inspections	
OR9/10-1200	Medical Gas Certificate	1d 13-Oct-17	13-Oct-17	1 1					Medical Gas Certificate	
OR9/10-1210		2d 14-Oct-17	15-Oct-17	1	1	:		:	Sterile Clean	
OR9/10-1220	Go Live	1d 16-Oct-17	16-Oct-17		!	-	1	1	Go Live	
OR 11 & OR 15	5					-		-		
OR11/15-1000	Build Containment / Negative Air	1d 16-Oct-17	16-Oct-17	1					Build Containment / Negative Air	
OR11/15-1010	Make Safe - Electrical & Medical Gas	2d 16-Oct-17	17-Oct-17					:	Make Safe - Electrical & Medical Gas	-
OR11/15-1020	Demo Boom / OR Tables (Coordinate with ER)	3d 16-Oct-17	18-Oct-17		1		! !		Demo Boom / OR Tables (Coordinate with ER)	
OR11/15-1030	Remove Existing Flooring	2d 18-Oct-17	19-Oct-17				1	1	Remove Existing Flooring	-
A = 4 + 1 + 1 + 2 + 2 + 2 + 2 + 2 + 2 + 2 + 2	A Milesten	T						-	MetroHealth OR Renovation	
Actual Work	♦ Milestone North Project Duration (Cal Days)				nary Constru		-	Ву		Appro
Critical Remaining	g Work ▼ Project Duration (Cal Days)			R	egency Const	ruction Serv	ices, Inc.		22-Mar-17 Preliminary Construction Schedule JC	



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The CHERCA	MetroHealth			Hybrid	OR & O	R Rend	ovation	/ Upgra	ade									
ID	Activity Name	Orig Start Dur	Finish		T		2017				1	1 -		T		2018		
OD44/45 4000	Cooridon Florinical Dougle in		20.0-4.47	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov oridor Electrica	Dec al Rough-in	Jan	Feb	Mar	Apr	May	
	Cooridor Electrical Rough-in	3d 18-Oct-17	20-Oct-17 20-Oct-17	- 1					-		oridor Data Ro	, •					1	
	Cooridor Data Rough-in Skim Coat Floor	3d 18-Oct-17 1d 20-Oct-17	20-Oct-17 20-Oct-17			.}					im Coat Floor							
			20-Oct-17 20-Oct-17	- 1						: 1	isting Unistrut	Modification						
OR11/15-1050	Existing Unistrut Modification Install Flooring (2nd Shift)	1d 20-Oct-17 3d 23-Oct-17	25-Oct-17	-		i			į	1	nstall Flooring					i	į	
OR11/15-1090		1d 23-Oct-17	23-Oct-17	-							nwal Electrical	` ;						
OR11/15-1100	•	1d 23-Oct-17	23-Oct-17	- 1						!	nwall Data Ro							- 1
OR11/15-1110	•	3d 24-Oct-17	26-Oct-17			·}			ļ		Painting				-}			
OR11/15-1110	-	3d 24-Oct-17	26-Oct-17	- :		1				:	nstall Wall Pro	tection						
			25-Oct-17 25-Oct-17	-						1	Protect New F	1						
OR11/15-1170	-	2d 24-Oct-17 3d 27-Oct-17	31-Oct-17	-						Ó	Stryker Equip	; •						
OR11/15-1130	Med. Gas Connections (2nd Shift)	3d 27-Oct-17 4d 27-Oct-17	01-Nov-17	- 1								nnections (2n	Shift)					
OR11/15-1150	· · ·	4d 27-Oct-17	01-Nov-17			. .	·		ļ	<u>:</u>	_	ninations (2nd	, ,	· 				
	Data Terminations (2nd Shift)	4d 27-Oct-17	01-Nov-17	- :		1						itions (2nd Sh	1					
	, ,	1d 02-Nov-17	01-Nov-17 02-Nov-17	- 1								sinspections						
	Medical Gas Inspections			- 1							Electrical Ir							
	Electrical Inspections	1d 02-Nov-17	02-Nov-17	- 1							- 1	as Certificate						
OR11/15-1200 OR11/15-1210		1d 03-Nov-17	03-Nov-17								Sterile Cle							
OR11/15-1210		2d 04-Nov-17	05-Nov-17	- :							Go Live							
		1d 06-Nov-17	06-Nov-17		-	1	-	-	1		- CO LIVE	-	-	 	-	-	-	-
OR 17 & OR 18		1		_							Build Cox	; atainment / No	dotino Air					
	Build Containment / Negative Air	1d 06-Nov-17	06-Nov-17	1							i	ntainment / Ne fe - Electrical &	-					
	Make Safe - Electrical & Medical Gas	2d 06-Nov-17	07-Nov-17	4						ļ		om / OR Table	1					
	Demo Boom / OR Tables (Coordinate with ER)	3d 06-Nov-17	08-Nov-17	1 1		İ			i	į			, '	e with ER)			İ	
	Remove Existing Flooring	2d 08-Nov-17	09-Nov-17	1 1							:	Existing Floor						
	Cooridor Electrical Rough-in	3d 08-Nov-17	10-Nov-17	_							: I	r Electrical Rou						
	Cooridor Data Rough-in	3d 08-Nov-17	10-Nov-17	_							i 🔳	r Þata Rough- oát Floor	iri :					
OR17/18-1040		1d 10-Nov-17	10-Nov-17			ļ			ļ	ļ	1 1		 					
	Existing Unistrut Modification	1d 10-Nov-17	10-Nov-17	_							,	Unistrut Modi	1					
	Install Flooring (2nd Shift)	3d 13-Nov-17	15-Nov-17	1 1							: •	Flooring (2nd	i '					
	Inwal Electrical Rough-in	1d 13-Nov-17	13-Nov-17									Electrical Roug	1					
	Inwall Data Rough-in	1d 13-Nov-17	13-Nov-17								i	Data Rough-ir); ;					
OR17/18-1110	-	3d 14-Nov-17	16-Nov-17			ļ			ļ	ļ	Painti	Ÿ	<u>.</u>					
	Install Wall Protection	3d 14-Nov-17	16-Nov-17	1		i			i	į	i I	Wall Protection	i					
	Protect New Flooring	2d 14-Nov-17	15-Nov-17	1 1								ct New Floorin	7					
	Stryker Equipment	3d 17-Nov-17	21-Nov-17	4 1								ker Equipment	!	; ; 4 \			-	-
	Med. Gas Connections (2nd Shift)	4d 17-Nov-17	22-Nov-17	4	i	1					i =	. Gas Connect	i '	i'			i	
	Electrical Terminations (2nd Shift)	4d 17-Nov-17	22-Nov-17	4		ļ	ļ			ļ		trical Terminati Terminations		ιι <i>ι)</i> 				
	Data Terminations (2nd Shift)	4d 17-Nov-17	22-Nov-17	1 1		:	1	!	:	:		e Terminations ledical Gas Ins	,	:	:	!	:	
	Medical Gas Inspections	1d 23-Nov-17	23-Nov-17	1 1									· !					
	Electrical Inspections	1d 23-Nov-17	23-Nov-17	1 1		}		!	-			lectrical Inspec					-	
	Medical Gas Certificate	1d 24-Nov-17	24-Nov-17	1 1		-					i	Medical Gas Ce	runcate					
OR17/18-1210		2d 25-Nov-17	26-Nov-17	4		ļ	ļ			ļ		Sterile Clean						
OR17/18-1220	Go Live	1d 27-Nov-17	27-Nov-17			<u> </u>	1	<u> </u>	<u> </u>	1		Go Live	:	<u> </u>		<u> </u>	<u> </u>	
OR 19						1											1	
OR19-1000	Build Containment / Negative Air	1d 27-Nov-17	27-Nov-17									Build Containn	:	:				
OR19-1010	Make Safe - Electrical & Medical Gas	2d 27-Nov-17	28-Nov-17									Make Safe - E	lectrical & Me	dical Gas				
Actual Work	♦ Milestone			Prelim	inary Construc	ction Sched	ule Prenared	l Bv					Metr	oHealth OR	Renovation			
	g Work ▼ Project Duration (Cal Days)				legency Const			,			Date		Revis			Check	ed	Approv
	,			10	egone, const					22-M	lar-17	Preliminary Co	nstruction Sch	nedule		JC		



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ED COMMENT	Activity Name	Orig Start	Finish	,			017									2018		
		Dur		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	
OR19-1020	Demo Boom / OR Tables (Coordinate with ER)	3d 27-Nov-17	29-Nov-17		-						-	emo Boom / (OR Tables (Coordinate	with ER)			-
OR19-1030	Remove Existing Flooring	2d 29-Nov-17	30-Nov-17	1								Remove Existi	ng Flooring	1				
OR19-1060	Cooridor Electrical Rough-in	3d 29-Nov-17	01-Dec-17	1			-					Cooridor Elect	rical Rough	-in				
OR19-1070	Cooridor Data Rough-in	3d 29-Nov-17	01-Dec-17	1								Cooridor Data	Rough-in					
OR19-1040	Skim Coat Floor	1d 01-Dec-17	01-Dec-17	1								Skim Coat Flo	or					
OR19-1080	Existing Unistrut Modification	1d 01-Dec-17	01-Dec-17									Existing Unist	rut Modificat	tion				
OR19-1050	Install Flooring (2nd Shift)	3d 04-Dec-17	06-Dec-17	T	:							Install Floori	ng (2nd Shi	ft)			1	
OR19-1090	Inwal Electrical Rough-in	1d 04-Dec-17	04-Dec-17	1					-	-		Inwal Electri	cal Rough-i	n į				
OR19-1100	Inwall Data Rough-in	1d 04-Dec-17	04-Dec-17	1								Inwall Data	Rough-in					
OR19-1110	Painting	3d 05-Dec-17	07-Dec-17	1 :			1		-	1		Painting						
OR19-1120	Install Wall Protection	3d 05-Dec-17	07-Dec-17	1								Install Wall	Protection					
OR19-1170	Protect New Flooring	2d 05-Dec-17	06-Dec-17	1		}		:				Protect Nev	v Flooring	1			1	
OR19-1130	Stryker Equipment	3d 08-Dec-17	12-Dec-17	1								Stryker Ed	uipment	1			1	
OR19-1140	Med. Gas Connections (2nd Shift)	4d 08-Dec-17	13-Dec-17	1	!							Med. Gas	Connection	s (2nd Shi	ft)			
OR19-1150	Electrical Terminations (2nd Shift)	4d 08-Dec-17	13-Dec-17	1 1					i			Electrical	erminations	(2nd Shif	t)			
OR19-1160	Data Terminations (2nd Shift)	4d 08-Dec-17	13-Dec-17	1 1								Data Term	inations (2	nd Shift)				
OR19-1180	Medical Gas Inspections	1d 14-Dec-17	14-Dec-17									Medical	Gas Inspec	tions				
OR19-1190	Electrical Inspections	1d 14-Dec-17	14-Dec-17	1 1								Electrica	l Inspection	s				
OR19-1200	Medical Gas Certificate	1d 15-Dec-17	15-Dec-17	1 :	1	1	1		-	1		Medica	Gas Certifi	cate		-		
OR19-1210	Sterile Clean	2d 16-Dec-17	17-Dec-17	1								Sterile	Clean					
OR19-1220	Go Live	1d 18-Dec-17	18-Dec-17	1		1	-		-	1		Go Liv	re					- 1
Phase 2	00 2.10	14 10 200 11	10 200 11		:		:		1	:	:			1		-	1	\div
					!	1	!	1	1	!	1	1		+	-		1	-
Hybrid OR	E: : 1 OD!	41 07 0 4 47	07.0 / 174						-		; Finish CD's							
HYB-1000	Finish CD's	1d 27-Oct-17	27-Oct-17*	1						i	1							
HYB-1010	Bid & Award	15d 30-Oct-17	17-Nov-17	1 1		1	-				Bid & Award		Containmer	t / Nogotiv	o Air			
HYB-1020	Build Containment / Negative Air	2d 19-Dec-17	20-Dec-17	ļ <mark>.</mark>		.}	<u> </u>	.		į		: •	e Safe Elect		:			
HYB-1030	Make Safe Electrical / Med Gas	2d 21-Dec-17	22-Dec-17	1 1		1								1	das duding MEP			
HYB-1040	Selective Demolition - Including MEP	5d 26-Dec-17	02-Jan-18	4 1								36	Layout Wa	i	, •			
HYB-1050	Layout Walls & Unistrut	2d 03-Jan-18	04-Jan-18			}	-		-			-	1		:			
HYB-1350	Clean Existing Ductwork	10d 03-Jan-18	16-Jan-18	1 1									Clean Exis	ung Ductwo ve Ceiling F				
HYB-1060	MEP Above Ceiling Rough-in	5d 05-Jan-18	11-Jan-18	ļ <mark>.</mark>			ļ	.		ļ		ļ	Install Me		Kougn-in			
HYB-1070	Install Metal Studs	5d 05-Jan-18	11-Jan-18				-		-	-				1).			
HYB-1090	MEP In-Wall Rough-ins	5d 09-Jan-18	15-Jan-18							-				Wall Roug	i			
HYB-1080	Set Door Frames	1d 12-Jan-18	12-Jan-18		1	1	-		-	1		-		or Frames				
HYB-1160	In Wall Blocking	2d 12-Jan-18	15-Jan-18											Blocking				
HYB-1100	MEP Inspections	3d 16-Jan-18	18-Jan-18	1			<u>}</u>	. !		<u>}</u>	. !	1		Inspection			1	
HYB-1110	Hang Drywall - Walls	5d 19-Jan-18	25-Jan-18											ng Drywall				
HYB-1140	Install Unistrut	5d 26-Jan-18	01-Feb-18											nstall Unist				
HYB-1120	Frame Ceilings	3d 02-Feb-18	06-Feb-18									-		Frame (1	
HYB-1150	MEP Rough-in - In Ceiling	5d 07-Feb-18	13-Feb-18									1			Rough-in - In (Ceiling	1	
HYB-1170	Install Ductwork	5d 07-Feb-18	13-Feb-18	1			j			<u> </u>		<u>.</u>			Ductwork			
HYB-1180	MEP Ceiling Inspections	3d 14-Feb-18	16-Feb-18												P Ceiling Insp			
HYB-1130	Hang Drywall Ceilings	3d 19-Feb-18	21-Feb-18		1	-	!			:	1	-			lang Drywall (-	
HYB-1190	Finish Drywall	6d 22-Feb-18	01-Mar-18		!					:				· -	Finish Drywal		:	
HYB-1200	Paint - 1st Coat	3d 02-Mar-18	06-Mar-18]	1									i	Paint - 1st		1	
HYB-1210	Install Casework / Millwork	3d 07-Mar-18	09-Mar-18	1	1							1			Install C	Casework / Milly	vork	- 1
-			'	· · · ·	•		•		•		•			1		'		
Actual Work	♦ Milestone			Prelimi	nary Constru	ction Schedu	ıle Prepared	Ву			D.t.				R Renovation			A
Critical Remaini	ng Work Project Duration (Cal Days)				egency Const		_			-	Date	rolimine		ision		Check	ed .	Approv
Remaining Wor	k Progress Bar				- •					22-Ma	ar-1/ IP	reliminary Con	struction Sc	neaule		JC		



Activity Name	Activity Name						The Met	roneau	n əysu	em								Page 7
Activity Name	Activity Name	2	MetroHealth								ade							
YB-1220 Flooring 5d 12-Mar-18 16-Mar-18 19-Mar-18 19	YB-1220 Flooring 5d 12-Mar-18 16-Mar-18 19-Mar-18 19			Orig Start	Finish			20)17								2018	
Install Doors & Hardware 3d 19-Mar-18 21-Mar-18 nstall Doors & Hardware 3d 19-Mar-18 21-Mar-18				Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb		y Ju		
Install Lighting & Devices 3 d 19-Mar-18 21-Mar-18 all Lighting & Devices 3 d 19-Mar-18 21-Mar-18	-			-		:			-	! !	! !							
178-1250 Install Plumbing Fixtures / Med Gas Distribution 3d 19-Mar-18 21-Mar-18 22-Mar-18 22-Mar-18 23-Mar-18 178-1250 Install Plumbing Fixtures / Med Gas Distribution 3d 19-Mar-18 21-Mar-18 22-Mar-18 22-Mar-18 23-Mar-18																		
HYB-1260 Paint Finish Coat 3d 22-Mar-18 26-Mar-18 29-Mar-18 19-Mar-18 260 Paint Finish Coat 3d 22-Mar-18 26-Mar-18 29-Mar-18 29-Mar-18 19-Mar-18				-												Med Gas D		
178-1270 Install Wall Protection 3d 27-Mar-18 29-Mar-18 29-Mar-18 178-1280 Install Stryker & Siemens Equipment 5d 30-Mar-18 05-Apr-18 178-1290 Install Control Room Equipment 3d 06-Apr-18 10-Apr-18 11-Apr-18 11-	178-1270 Install Wall Protection 3d 27-Mar-18 29-Mar-18 29-Mar-18 178-1280 Install Stryker & Siemens Equipment 5d 30-Mar-18 05-Apr-18 18-Apr-18 19-Apr-18	-			-											Paint Finish Coat		
HYB-1280 Install Stryker & Siemens Equipment 5d 30-Mar-18 05-Apr-18	HYB-1280 Install Stryker & Siemens Equipment 5d 30-Mar-18 05-Apr-18										ļ			ļ	!		<u>I</u> nstall Wall Protection	
HYB-1290 Install Control Room Equipment 5d 30-Mar-18 05-Apr-18 Install Control Room Equipment Ins	HYB-1290 Install Control Room Equipment 5d 30-Mar-18 05-Apr-18 1nstall Control Room Equipment 1ns					1						! !	! !				Install Stryker & Sieme	ens Equipm
HYB-1300 Integration of Equipment 3d 06-Apr-18 10-Apr-18 10-Apr-18 11-Apr-18 Integration of Equipment HYB-1310 MEP Final Inspections 1d 11-Apr-18 11-Apr-18 MEP Final Inspections MEP Final Inspections HYB-1320 Med Gas Certification 1d 12-Apr-18 12-Apr-18 Med Gas Certification HYB-1330 Sterile Clean 2d 13-Apr-18 16-Apr-18 Sterile Clean	HYB-1300 Integration of Equipment 3d 06-Apr-18 10-Apr-18 10-Apr-18 11-Apr-18 Integration of Equipment HYB-1310 MEP Final Inspections 1d 11-Apr-18 11-Apr-18 MEP Final Inspections MEP Final Inspections HYB-1320 Med Gas Certification 1d 12-Apr-18 12-Apr-18 Med Gas Certification HYB-1330 Sterile Clean 2d 13-Apr-18 16-Apr-18 Sterile Clean					1						! ! !	! ! !				Install Control Room B	Equipment
HYB-1310 MEP Final Inspections 1d 11-Apr-18 11-Apr-18 MEP Final Inspections HYB-1320 Med Gas Certification 1d 12-Apr-18 12-Apr-18 Med Gas Certification HYB-1330 Sterile Clean 2d 13-Apr-18 16-Apr-18 Sterile Clean	HYB-1310 MEP Final Inspections 1d 11-Apr-18 11-Apr-18 11-Apr-18 MEP Final Inspections HYB-1320 Med Gas Certification 1d 12-Apr-18 12-Apr-18 Med Gas Certification HYB-1330 Sterile Clean 2d 13-Apr-18 16-Apr-18 Sterile Clean	1YB-1300	Integration of Equipment	3d 06-Apr-18								1	1				Integration of Equi	pment
1YB-1330 Sterile Clean 2d 13-Apr-18 16-Apr-18 Sterile Clean	1YB-1330 Sterile Clean 2d 13-Apr-18 16-Apr-18 Sterile Clean	1YB-1310	MEP Final Inspections	1d 11-Apr-18	11-Apr-18							1	! !				MEP Final Inspe	ctions
		YB-1320	Med Gas Certification	1d 12-Apr-18	12-Apr-18													cation
1d 17-Apr-18 17-Apr-18	(B-1340 Go Live 16 17-Apr-18 17-Apr-18	/B-1330	Sterile Clean	2d 13-Apr-18	16-Apr-18													
		/B-1340	Go Live	1d 17-Apr-18	17-Apr-18												Go Live	

SECTION 10: Additional Information

